

Professor Dr Clemens Börsig

Member of the Supervisory Board¹⁾ of Linde AG since June 2006



He is also Chairman of the Audit Committee¹⁾.

Born in Achern/Baden (Germany) in 1948

Professional experience

- 2013-2017** **Deutsche Bank Foundation, Berlin and Frankfurt am Main, Germany**
Chairman of the Board of Directors
- 1999-2012** **Deutsche Bank AG, Frankfurt am Main, Germany**
 - 2006 Chairman of the Supervisory Board
 - 2002 Additional Chief Risk Officer
 - 2001 Member of the Executive Board, Chief Financial Officer
 - 1999 Executive Vice President, Chief Financial Officer
- 1997-1999** **RWE AG, Essen, Germany**
Member of the Executive Board, Chief Financial Officer
- 1985-1997** **Robert Bosch GmbH, Stuttgart, Germany**
 - 1990 Member of the Board of Management / Managing Director
 - 1985 Head of Business Administration
- 1977-1985** **Mannesmann Group, Düsseldorf, Germany**
 - 1984 Chief Financial and Administrative Officer at Mannesmann-Tally
 - 1981 Head of Corporate Strategic Planning at Mannesmann-Kienzle GmbH
 - 1980 Head of Strategic Planning department at Group headquarters

Education

- 1995 Honorary Professor, Munich School of Management, LMU Munich, Germany
- 1973-1977 Research Associate, Universities of Mannheim and Munich
- 1975 Doctorate in Political Science, University of Mannheim
- 1969-1973 Degree in Business Administration and Mathematics, University of Mannheim

Membership of other statutory supervisory boards

Daimler AG
Linde Intermediate Holding AG

Membership of comparable German or foreign supervisory bodies

Emerson Electric Co. (Member of the Board of Directors)
Linde plc (non-executive Member of the Board of Directors)

as of October 2018

¹⁾Independent expert member as defined by § 100 (5) and § 107 (4) of the German Stock Corporation Law (AktG).